V  Overview of the University

Mission, Vision, and Strategic Priorities

Prologue: The Florida State University was founded in 1851 and has developed from one of the nation's preeminent women's colleges into a comprehensive graduate-research university, offering a broad array of academic and professional programs at all degree levels.

Mission: The Florida State University preserves, expands, and disseminates knowledge in the sciences, technology, arts, humanities, and professions, while embracing a philosophy of learning strongly rooted in the traditions of the liberal arts. The university is dedicated to excellence in teaching, research, creative endeavors, and service. The university strives to instill the strength, skill, and character essential for lifelong learning, personal responsibility, and sustained achievement within a community that fosters free inquiry and embraces diversity.

Vision: The Florida State University will be one of the world's premier institutions of higher education, devoted to transforming the lives of our students, shaping the future of our state and society, and offering programs of national and international distinction in a climate of inquiry, engagement, collegiality, diversity, and achievement.

Strategic Priorities:

Strategic Priority 1.0 - Recruit and graduate outstanding and diverse students.
  Goal 1.1 - Florida State University will be a school of choice for talented students.
  Goal 1.2 - Florida State University will be a leader in overall graduation rates by ensuring that students (undergraduate, graduate, and professional) progress toward the degree in a timely manner.

Strategic Priority 2.0 - Enrich the student experience while supporting and improving undergraduate, graduate, and professional education.
  Goal 2.1 - Florida State University will provide an undergraduate experience unsurpassed in developing well-rounded students who demonstrate excellence in their majors, exceptional leadership, and the ability to engage in lifelong learning, and contribute to a diverse and global society.
  Goal 2.2 - Create an engaged intellectual community among faculty and students that fosters excellence and communication across disciplines, and prepares graduate and professional students to succeed in the 21st-century global workforce.

Strategic Priority 3.0 - Recruit, develop, and retain outstanding and diverse faculty and staff.
  Goal 3.1 - Recruit and hire outstanding employees at all levels.
  Goal 3.2 - Create and maintain a harmonious, diverse, inclusive, and high-performing work environment.

Strategic Priority 4.0 - Enhance research and creative endeavors.
  Goal 4.1 - Increase the quality and quantity of research and creative endeavors.
  Goal 4.2 - Expand the number of nationally or internationally recognized interdisciplinary academic programs.
  Goal 4.3 - Increase investments and external support to ensure administrative and academic sustainability for research & creative endeavors.
Strategic Priority 5.0 - Foster academic excellence.
  Goal 5.1 - Accommodate and expand a collaborative campus.
  Goal 5.2 - Develop the skills and provide opportunities for lifelong learning.
  Goal 5.3 - Continue to promote a culture of academic and professional integrity.
  Goal 5.4 - Foster global citizenship.
  Goal 5.5 - Allocate resources to reward and sustain excellence.
  Goal 5.6 - Promote excellence in technology applications and services.

Strategic Priority 6.0 - Ensure operational excellence while maintaining financial integrity.
  Goal 6.2 - Ensure a safe and secure campus. Goal 6.3 - Foster a spirit of service excellence.
  Goal 6.4 - Achieve excellence in the physical campus environment.
  Goal 6.5 - Achieve excellence in the sustainable campus environment.
  Goal 6.6 - Make Florida State University an exemplar of mentoring programs for students, staff, and faculty.

Strategic Priority 7.0 - Strengthen the public service mission of the university.
  Goal 7.1 - Foster a university commitment to problem solving.

Strategic Priority 8.0 - Build the university’s national reputation.
  Goal 8.1 - Develop and communicate excellence at the university.

Note: On February 26, 2009, the FSU Board of Trustees approved the prologue, mission, vision, strategic priorities, supporting goals, and initiatives (not included herein), submitted by the 22-member Strategic Planning Committee. More information is available online at: [http://fsuspc.fsu.edu/](http://fsuspc.fsu.edu/)

Organization of the University
The Florida State University is governed by a Board of Trustees, and the Board of Trustees reports to the Florida Board of Governors.
The Board of Trustees consists of thirteen members: six citizen members appointed by the Governor; five citizen members appointed by the Board of Governors; the chair of the faculty senate; and the president of the student body.
The President reports directly to the Board of Trustees.
The Division of Academic Affairs, Division of Finance and Administration, Division of Research, Division of Student Affairs, Division of University Advancement, Division of University Relations, Office of Inspector General Services, Office of the General Counsel, and Intercollegiate Athletics report directly to the President. The organization chart for the Office of the President, each Division, and the entire University can be found at this website: [http://hr.fsu.edu/index.cfm?page=DepartReps_PositionManagement_ClassOrgCharts](http://hr.fsu.edu/index.cfm?page=DepartReps_PositionManagement_ClassOrgCharts)

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University Owned Sites
Florida State University owns a total of 19 sites. Of these 19 owned sites, 3 sites are leased to other entities. The remaining 16 owned sites combined to produce 3 campuses: Main Campus, Panama City Campus, and Ringling Cultural Center.

Main Campus
Main Campus is composed of the following 14 Sites:

Site No. 0001: Alligator Point
Acquired in 1949, the Alligator Point site contains is located on bay front property in Franklin County. One building, a residential facility in nature, remains here. There are no educational activities at this Site.

Site No. 0002 - Ball Marine Lab
Since 1964, Florida State University has managed this parcel of land located along Highway 98 in Franklin County. This site, more commonly referred to as the Florida State University Marine Lab, is used primarily by the FSU Department of Biological Sciences for research and K-12 academic purposes. The site also contains a dock, fuel tanks, and seawater pumping system and other facilities relevant to oceanographic arch. The property is split by Highway 98 and all of the facilities are located on the southern side, adjacent to the Gulf. The upland portion of the property, which contains the majority of the acreage, is currently undeveloped.

Site No. 0003: Cascade Lake
This parcel of land is located several miles west of the Main Campus in Tallahassee. The property consists primarily of lake and cypress wetlands and is part of a chain of lakes that lie northwest of the municipal airport. There are no educational activities at this Site.

Site No. 0004: Main Campus
The Main Campus of The Florida State University is the most intensely developed property currently assigned to the University. This parcel of land is located immediately west of downtown Tallahassee.
One of the most significant modifications to the Main Campus is the acquisition of additional land in the adjacent proximity to campus.

**Site No. 0005: Mission Road Station**
This property, located off Mission Road approximately one mile northwest of the Main Campus, is largely undeveloped land. The buildings at this site are utilized primarily by the University's Department of Biological Sciences.

**Site No. 0006: Plant Street**
This property located off Plant Street between Pensacola Street and Jackson Bluff approximately one mile west of the Main Campus, has no permanent structures and no educational activities.

**Site No. 0007: FSU Reservation**
This property is located approximately four miles southwest of the Main Campus along the banks of Lake Bradford. The facilities at this site are used primarily for student recreational purposes. There are no educational activities at this Site.

**Site No. 0008: Southwest Campus**
The Southwest Campus, or ‘Farm’ as it is still sometimes referred to (it was originally the site of FSCW's Dairy Farm), is located southwest of the Main Campus. This property is currently the University's largest single holding. The Seminole Golf Course, the Broadcast Center, Alumni Village, the FSU Nursery, and several warehouses/storage facilities are found within this site, as well as the new Intramural Field Complex, the Morcom Aquatics Center, and the Indoor Tennis Facility.

**Site No. 0018: Innovation Park**
Although the majority of land at Innovation Parks belongs to the Leon County Park Authority, the sections of land on which the National High Magnetic Field Laboratory, the Research Foundation Building a & B, the Materials Research Building, and the AME facility are owned by the University.

**Site No. 0019: Gadsden County**
Critchfield Hall Recording Studio is the only facility located at this site. The physical location of the property is in Midway, Florida, which is in Gadsden County on the northwest quadrant of the intersection of Interstate 10 and Highway 90.

**Site No. 0027: National Forest**
This property is not owned by The Florida State University but the footprint of the building and tower are leased from the US Department of Forestry. It is located in the middle of the Apalachicola National Forest and consists of one facility, a transmitter and storage building, and a tower. Both structures support the broadcast of WFSU-TV.

**Site No. 0034: Commonwealth**
This property is located north/northwest of town and contains 2 facilities. It is currently used only for research and has no educational activities.

**Site No. 0038: North Campus**
This property is located north of town and contains 1 facility. It is used primarily for research but there are some educational activities that take place here.

**Site No. 0040: Capitol Center**
This property consists of 4 locations in the southern part of downtown Tallahassee. There are a total of 10 facilities at 4 locations which make up this Site. Of the 10 facilities only 2 buildings are planned to be occupied by the University. The remaining facilities will be demolished or traded with the City of Tallahassee for properties they own that are adjacent to Main Campus.
Panama City Campus

Site No. 0010: Panama City Campus
Florida State University’s Panama City Campus is located in Bay County and is situated between the North Bay and Gulf Coast Community College. There are 9 buildings on this site. The 10th building is located off campus is a TV transmitter building which is located adjacent to the public broadcast station.

Ringling Cultural Center

Site No. 0009: Sarasota
On July 1, 2000, Florida State University took control of the Ringling Museum in Sarasota, Florida. The Museum was adjacent to the Center for the Performing Arts which the University took control of in the spring of 1992. There are a total of 17 structures here at this location. The Center for the Performing Arts houses the Florida State University Conservatory of Professional Actor Training, the Asolo Theatre, Inc., a direct support organization of the Conservatory, and the Sarasota Ballet, a non-profit organization which works with the University’s School of Visual Arts and Dance. The Ringling Museum houses the Art Museum, the Ca’D’ Zan, and the Circus Museum, as well as several support structures.

Other Owned Sites

The following Sites are owned by Florida State University but are leased to other entities and/or the space inventory is not accounted for by the University:

Site 0017 – Engineering
The FAMU/FSU College of Engineering is located in the center of Site 0008 – Southwest Campus. While the property is assigned to FSU and all responsibility for its upkeep (grounds, parking, etc.), the buildings and space located on this site are assigned to FAMU.

Site No. 0020: Southwood
The Florida State University Developmental Research School is located adjacent to the Tallahassee development known as ‘Southwood’. This property was purchased by Florida State University to relocate the old Developmental Research School, which was demolished to make room for the new Medical School facilities. The school is considered a ‘Charter School’ and the facilities are no longer part of the university’s inventory.

Site No. 0023: Heritage Grove
This site is the location west of Main Campus and is leased to an educational housing consortium for the purpose of relocating all of the off-campus fraternity houses. The University has access to the parking and in exchange the FSU Police Department patrols the private grounds.

1 Sites have been added to the University’s inventory to denote non-contiguous parcels or parcels that have a separation of ownership or function. Site types are defined in the SUS Regulation BOG 8.009 which can be accessed at http://www.fboeg.edu/about/regulations/regulations.php the BOG website.
2 For the purpose of the Educational Plant Survey FTE count and space generation, FSU’s Main Campus is composed of 14.